



# ✔ ZERO HARM



REDUCING RISKS FURTHER



ACT SAFE

SAFETY LEADERSHIP

SAFETY EXECUTION

Act safe,  
stay safe! 

PROCESSES

SYSTEMS

ORGANISATION

AUDITING

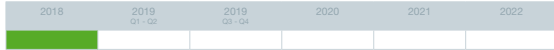
STRUCTURE



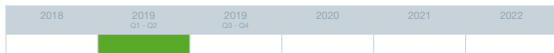
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ACT SAFE

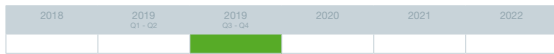
Identify right leadership program



Roll out of program on board and senior management level



Implement safety leadership in Management Development programs



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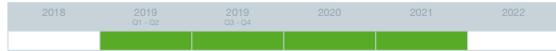
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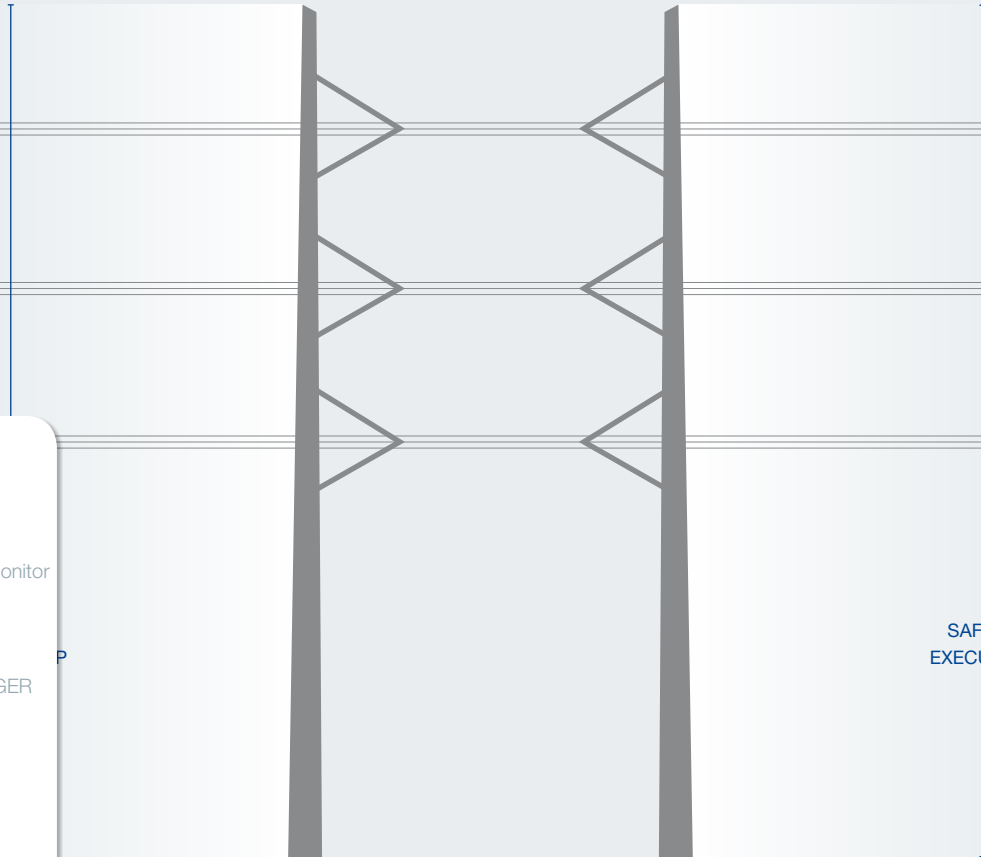
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SAFETY  
EXECUTION

Set the European SHE agenda in European networks



Integrate measurement of SHE reputation in (yearly) Reputation Monitor



Create a joined SHE knowledge platform for suppliers in NL and GER



Certification on SCL 4 (Pro-active)



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Identify, develop and implement SHE aspect in the existing design process

2018	2019 Q1-Q2	2019 Q3-Q4	2020	2021	2022
	█	█			

Improve SHE risk assessments, project planning and MoC

2018	2019 Q1-Q2	2019 Q3-Q4	2020	2021	2022
		█	█		

Provide consistent, standardised, easy accessible safety documents

2018	2019 Q1-Q2	2019 Q3-Q4	2020	2021	2022
	█	█	█	█	

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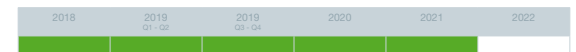
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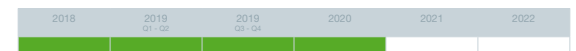
Continue roll out of Safety Culture Ladder to contractors



Managing sub-contractors by "Category Management"



Further development and implementation of SPM on safety

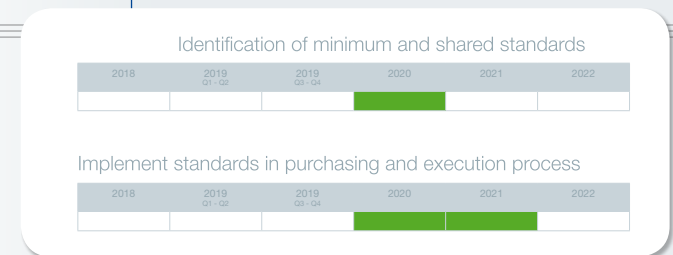




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